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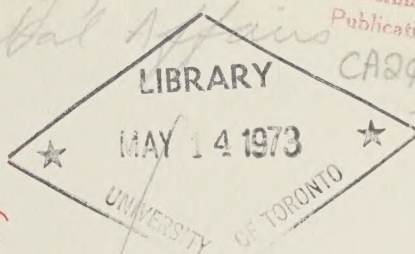
- 73M37

Ministry of Treasury, Economics and
Intergovernmental Affairs
Ontario.

Government
Publications

CA20NTR

73M37



9-13 The ministry of Treasury, economics and intergovernmental affairs & you

Milestones are important to any new organization and the implementation of our refined structure is a particularly significant milestone for us.

We are a new ministry, the product of last year's restructuring of the Government of Ontario, but we have roots and traditions.

The Treasury Department predates Confederation. For 40 years the Department of Municipal Affairs has contributed to the development of Ontario communities.

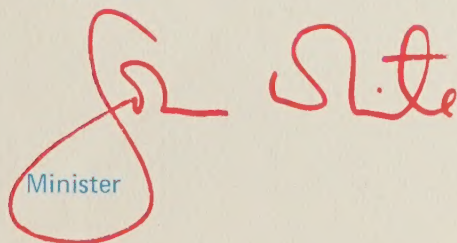
But our antecedents are not as important as our future, because we have challenging new and contemporary functions in the field of long-range planning and intergovernmental affairs.

Premier Davis and my colleagues adopted this extensive reorganization because we believe institutions of government must change and adapt to the changing needs and aspirations of our citizens.

As a vital element of this process our ministry has been adapting and changing to meet its new challenges and I have great hopes for the ministry organization we have now adopted.

This brochure provides a general description of the organization, role and programs of our ministry.

Sincerely,


Minister

General publications
[6-13]

March 1, 1973

where we came from what we are doing where we are going

The Ministry of Treasury, Economics and Intergovernmental Affairs was created on April 1, 1972 from elements of several departments, boards and commissions of the Ontario government.

Our principal functions are:

to recommend fiscal, economic, regional and intergovernmental policies;

to provide advice ensuring consistency among these policies and all programs proposed by the Policy Fields;

to provide advice ensuring consistency among governments so that the citizens of Ontario are effectively served; and to ensure co-operation and consistency among municipal, regional, provincial, federal and international programs of the Ontario government.

The new organization of the ministry is designed to focus our energy and resources on these functions. At the same time, we have important responsibilities in providing central statistical and accounting capacity and acting as the government's principal contact point with municipalities. In developing our capacity to fulfil these broad responsibilities the appointment of the assistant deputy ministers and the general manager has enabled the deputy minister to establish two senior committees.

The Policy Committee, which meets at least twice weekly, is responsible for developing ministry policy and priorities. It is a most important means of ensuring that the ministry functions as a unit.

The Management Committee comprised of representatives of the assistant deputy ministers will assist the general manager in the

development of management procedures for the ministry's operations and programs and the implementation of staff and organizational development programs.

These will emphasize development of managerial skills and staff mobility. The old vertical pattern of organization, so often based on rigid professional lines, will give way to a more flexible organization with increased opportunities for professional training and advancement.

At the same time the new structure will provide channels to ensure that everyone in the ministry has the opportunity to be aware of all our programs and changes in policy and approach.

the Parliamentary Assistants

One special responsibility of our Parliamentary Assistants, Donald Irvine, MPP, and Arthur Meen, MPP, is to assist in the ministry's day-to-day activities in urban and regional affairs.

The minister has divided the province on a line from Lake Ontario to Georgian Bay along the west boundary of Ontario County and the southwest boundary of Muskoka. He has assigned responsibility for programs and activities north and east of this line except in Mara and Rama townships to Mr. Irvine and responsibility for these townships and the area west of the line to Mr. Meen.

how we fit together

Minister

The Honourable John White

Parliamentary Assistants

Donald Irvine, MPP
Arthur Meen, MPP

Deputy Minister

H. Ian Macdonald

Ministry Central Office - S. I. Ker

Policy Liaison - A. G. Careless

Economic Policy & Intergovernmental Affairs

D. W. Stevenson

Finance

T. M. Russell

Urban & Regional Affairs

C. P. Honey

Administration

G. G. Bell

*Central Statistical Services

O. M. Schnick

*Debentures Corporation

*Policy & Research

To be filled

North Pickering Project

J. L. Forster

Office of Intergovernmental Affairs

E. D. Greathed

Office of Economic Policy

To be filled

Fiscal Policy Division

D. M. Allan

Treasury Division

G. McIntyre

Urban & Regional Planning Division

E. M. Fleming

Local Government Services Division

D. F. Taylor

Administration Services Division

W. G. Ritchie

External Activities

To be filled

Federal-Provincial Affairs

G. S. Posen

Provincial-Municipal Affairs

To be filled

Policy Planning

D. E. Redgrave

Economic Analysis

H. B. Banning

Taxation & Fiscal Policy

To be filled

Municipal Finance

A. W. Reeve

Inter-governmental Finance & Grants Policy

H. Ploeger

Financial Information & Accounting Policy

A. W. Nethery

Financial Management

D. S. McColl

Securities

L. D. Gagen

Audit Standards

D. J. Morgan

Regional Planning

S. J. Clasky

Local Government Organization

R. M. Farrow

Local Planning Policy

G. K. Bain

Advisory Services

E. A. Gomme

Plans Administration

G. M. Farrow

Subsidies

M. D. Trewin

Regional Offices

Accounts

R. G. Ferguson

Office Services

A. G. Marshall

Personnel Administration

R. A. Quirk

Program Analysis

A. S. Bronskill

Organization Development

To be filled

*Systems & Programming

W. P. Duffey

Legal Services

S. Wychowanc

Library Services

B. Weatherhead

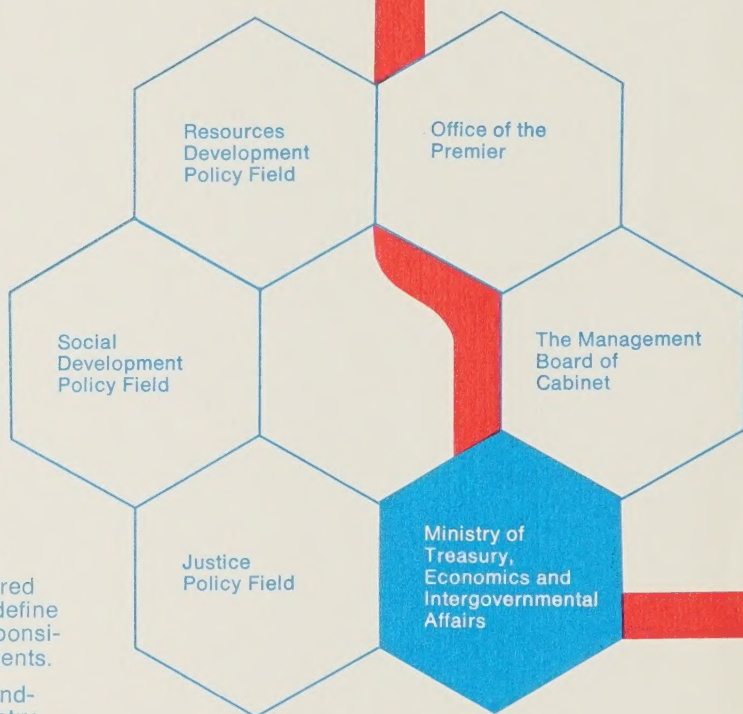
Information Services

To be filled

March 1, 1973

*Final structure to be determined after further study.

where we fit in



The sweep of change in Ontario society has blurred the lines which used to define the roles, areas and responsibilities among governments.

Today, for instance, a land-use plan which our ministry develops can have implications for other governments and other ministries: Agriculture, Environment, Health, Education, a conservation authority, Transportation and Communications, Ontario Hydro and even the federal government.


The introduction of Policy Fields and the ministries of Revenue and Government Services and the creation of the Policy and Priorities Board and Management Board is part of the Ontario Government's method of ensuring that these overlapping interests are dealt with and integrated into provincial master plans through a four-step policy-making process.

This involves: development of policy alternatives by individual ministries or task forces; evaluation of these alternatives and recommendations by the Policy Field Committees; establishment of government policies and priorities by the Policy and

Priorities Board and final approval and formal instruction from Cabinet to Management Board to have the programs initiated.

Our ministry staff plays a major role in the first two stages of this process and provides information to task forces and committees regarding our special interests in regional development, economic policy, intergovernmental relations, and taxation and fiscal policy.

In the later stages our minister provides the Policy and Priorities Board with advice developed in our ministry on the aspects of financing, taxation, fiscal policy, intergovernmental impact and the broad economic effects of policy alternatives proposed by any area of the government.



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we're all in it together

Reorganization of the Ministry of Treasury, Economics and Intergovernmental Affairs means an increased role for the regional offices and a consolidation of our Toronto activities.

In the coming months staff scattered through a half dozen Toronto buildings will be brought together in the Frost Buildings at Queen's Park and the new Sun Oil Building at Bay and Wellesley streets.

At the same time our regional offices at Ottawa, Trenton, Orillia, Brantford, London, Sudbury and Thunder Bay will shift to an advisory role as increasingly more responsibility and functions are transferred to municipal councils.

With some 900 employees we are a small ministry by government standards but, we carry large responsibilities and are involved in a wide range of activities as the following list indicates:

ACCOUNTS

Ensures that operating personnel receive all necessary accounting support, in keeping with legislative and regulatory requirements. *Enquiry 965-4992*

ADVISORY SERVICES

Provides advice and assistance to members and staffs of municipalities and local boards and commissions and to the general public on all matters of concern to local government; recommends the use by local government of effective organizational and management practices and techniques; assists in the implementation of Provincial programs, including local government reform. *965-2180*

AUDIT STANDARDS

Co-ordinates and implements basic concepts of internal systems of management control through continuing involvement of operational staff of ministries; facilitates implementation of post-audit requirements and assists implementation of recommendations of Provincial Auditor. *965-5786*

CENTRAL STATISTICAL SERVICES

Provides services including 1971 census information, cost-of-living index data, mortgage registration information, credit union activities, census of manufacturing plus general statistical information. *965-4575*

ECONOMIC ANALYSIS

Monitors and forecasts economic and social developments in Ontario, Canada, and elsewhere; examines short-term economic and social consequences for Ontario of program proposals from

other ministries, other levels of government and the private sector; responds to requests for economic analysis and assessment of specific issues and problems and provides a consultative service to other ministries. *965-6613*

EXTERNAL ACTIVITIES

Advices on Ontario participation in Canada's external activities; assesses international treaties and agreements affecting Ontario; develops provincial recommendations on international activities such as external aid and cultural and scientific activities. *965-2927*

FEDERAL-PROVINCIAL AND INTERPROVINCIAL AFFAIRS

Monitors Ontario's relations with other governments; develops proposals for the improvement of intergovernmental machinery; examines current federal-provincial issues, such as housing, energy, communications, social and cultural developments and provides secretariat to the Ontario-Quebec permanent Commission. *965-2927*

FINANCIAL MANAGEMENT

Develops and implements policies relating to finance, debt management and utilization of provincial cash resources; manages cash flow by monitoring income and expenditure; manages provincial debt by maintaining the province's credit standing and developing domestic and foreign capital markets. *965-2914*

FINANCIAL INFORMATION AND ACCOUNTING POLICY

Reports financial operations and position of province to Legislature and the public; maintains and controls consolidated accounts; prepares public accounts; provides central financial information; develops accounting controls and design standards. *965-1731*

INFORMATION SERVICES

Provides communications policy advice, plus writing, editorial, media relations, graphic arts and distribution services; handles public inquiries about activities of the ministry. *965-7171*

INTERGOVERNMENTAL FINANCE AND GRANTS POLICY

Provides an integrated approach to Ontario's intergovernmental fiscal relations; supplies analysis and policy advice on federal-provincial financial arrangements; examines fiscal redistribution policies; reviews existing departmental grants and recommends improvements. *965-3505*

LEGAL SERVICES

Prepares legislation, regulations, orders-in-council, minister's orders, contracts and other agreements; provides legal advice on all aspects of the law pertinent to the ministry; represents the ministry before various boards and tribunals. *965-6927*

LIBRARY SERVICES

Maintains a reference centre for the ministry staff, other government departments and municipal officials. Its collection contains approximately 50,000 books and



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our programs

reports, 500 periodical titles, clippings, special files and indexes on finance, economics, town planning, federal and provincial relations, regional planning and development, and municipal government. 965-2314

LOCAL GOVERNMENT ORGANIZATION

Develops proposals for local government reform; designs regional municipalities and co-ordinates their legislation; provides guidelines for local governments and unorganized parts of Northern Ontario; defines responsibilities and policy options on local government functions, organization and structure. 965-6934

LOCAL PLANNING POLICY

Develops provincial policies for community planning; co-ordinates planning objectives of local governments and other areas of the province; develops policies for specific community planning activities; formulates planning standards compatible with provincial objectives; researches various planning matters to help formulate planning policy. 965-5890

MUNICIPAL FINANCE

Provides a comprehensive view of fiscal operations of municipalities as they relate to the province; examines independent financial capacities including property taxes, revenues and debt operations; implements province's program of municipal tax reform, monitors financial provisions for existing and restructured local governments; develops a system for municipal financial information. 965-1061

OFFICE SERVICES

Provides the operating staff of the ministry with goods and services to meet the needs of its programs. 965-6259

ORGANIZATION DEVELOPMENT

Creates and maintains a co-ordinated organization and development program to assist management in the continuing development of the ministry.

PERSONNEL ADMINISTRATION

Provides advice and assistance on all aspects of personnel administration, recruitment, staff development, staff relations, position administration and employee counselling. 965-6171

PLANS ADMINISTRATION

Provides advice to municipalities, private development, industry, the public, other ministries and regional office staff regarding official plans, subdivisions, zoning and associated instruments; reviews these documents within framework of provincial planning and development policies; ensures consistency of related provincial approval/review functions performed by regional offices; conducts and publishes related research, studies and standards. *Official Plans:* 965-1495; *Subdivisions:* 965-5789

POLICY PLANNING

Provides advice on medium and long-term provincial socio-economic policies and strategies, and provides research support to the Premier's Joint Committee on Economic Policy. 965-2999

PROVINCIAL-MUNICIPAL AFFAIRS

Assesses and advises on provincial relations with municipalities; maintains contacts with the Municipal

Liaison Committee, Ontario municipal associations, and groups such as the Canadian Federation of Mayors and Municipalities; provides advisory service to the Provincial-Municipal Liaison Committee. 965-2927

REGIONAL PLANNING

Develops policy recommendations on regional planning strategy; prepares comprehensive plans for each region of Ontario and co-ordinates implementation of regional plans. 965-5451

SECURITIES

Acts as custodian of government securities and provides operational support for participation in domestic and foreign capital markets and maintains provincial bond issues. 965-6691

SUBSIDIES

Administers federal, provincial and municipal loan, subsidies and grants payment programs designed to reduce the burden of property taxes on municipal taxpayers in Ontario. 965-3500

SYSTEMS AND PROGRAMMING

Develops computerized government cheque-writing systems and handles automated storage and retrieval of government financial information; undertakes computerized processing and retrieval of industrial statistics; analyzes income-tax schemes through computer simulation; develops methods and procedures for administrative systems. 965-5030

TAXATION AND FISCAL POLICY

Plans taxation policy and tax reform programs and provides a central and integrated budget planning system; plans and co-ordinates the provincial budget and monitors and advises on its performance in relation to policy objectives and changing conditions; integrates provincial-municipal fiscal planning. 965-4746

Ici on Parle Français

Nous retrouvons dans le domaine des affaires intergouvernementales et dans nos bureaux régionaux desservant des communautés francophones, un personnel d'expression française.

En plus de recruter des employés de langue française le Ministère encourage les fonctionnaires qui sont appelés à maîtriser les deux langues à participer aux cours de français.



Ministry of Treasury
Economics and
Intergovernmental
Ontario Affairs

The Honourable John White minister
H. Ian Macdonald deputy minister